

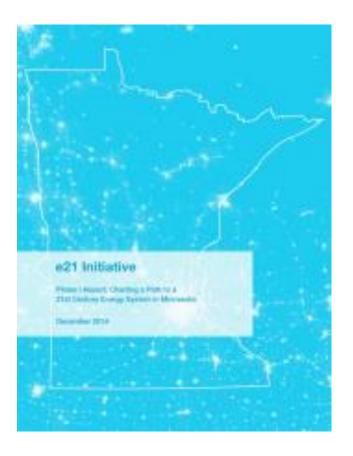
# THE GEORGE WASHINGTON UNIVERSITY LAW SCHOOL

# Stakeholder Engagement Through Collaboration

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## e21 Initiative



- Launched in February 2014
- CONSENSUS Phase I report issued
   December 2014, filed with Minnesota
   Public Utility Comm'n
- Phase II White Papers issued December 2016

#### Available at:

http://www.betterenergy.org/e21-Phase1-Report and http://www.betterenergy.org/e21-PhaseII



### e21 Action Areas

- Consensus recommendations in four areas:
  - Performance-based ratemaking
  - Customer options and rate design reforms / utility roles
  - Planning reforms
  - Regulatory process reforms



# **Transformative Process**

The five steps [in Transformative Scenario Planning] are as follows:

- convening a team from across the whole system;
- observing what is happening;
- constructing stories about what could happen;
- discovering what can and must be done; and
- acting to transform the system.
  - -- Adam Kahane, author of Transformative Scenario Planning.

Source: A. Kahane, *Transformative Scenario Planning: Working Together to Change the Future,* Stanford Social Innovation Review (Nov. 20, 2013) (emphasis and delineation added). Available at: https://ssir.org/articles/entry/transformative\_scenario\_planning\_working\_together\_to\_change\_the\_future